



URSULA MÜLLER

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GERMAN DIPLOMAT AND EXECUTIVE with 30 years of experience in international relations, global issues and development financing. Experienced leading complex organizations and teams. Proven expertise in economic, political, peacekeeping/security and public diplomacy issues. Adept at developing and implementing strategies to solve problems and consistently deliver mission-critical results. Very strong negotiating skills, building relationships and leveraging human capital. Holds a Top Secret clearance.

EXECUTIVE DIRECTOR, BOARD OF WORLD BANK GROUP, Washington, DC

SEPTEMBER 2014 - PRESENT

Key accomplishments as Executive Director on the various Boards of the World Bank Group's principal institutions—International Bank for Reconstruction and Development (IBRD), International Development Association (IDA), International Financial Corporation (IFC), and Multilateral Investment Guarantee Agency (MIGA) included:

- Decided on strategy, policy, budget, approving programs and commitments totaling 62 billion dollars in FY 16.
- Fostered closer cooperation between World Bank Group and United Nations with regard to Sustainable Development Goals.
- Demonstrated ability to engage and build trust with multiple stakeholders in complex issues.
- Served as Vice-Chair of the Committee on Development Effectiveness and as Member of the Human Resources Committee.

DIRECTOR GENERAL, MINISTRY OF ECONOMIC COOPERATION AND DEVELOPMENT, Germany

2012-2014

- Directed the management of multi-billion dollar budget for bilateral and multilateral development cooperation.
- Held key position in formulating and implementing German development policy, designed policies focusing on education, health, good governance, human rights, peace and security as well as on fragile and conflict affected states.
- Completed strategy on addressing root causes for refugee crisis and driving implementation.
- Initiated and supported reforms of Global Fund against Aids, Tuberculosis and Malaria (GFATM).

DEPUTY DIRECTOR GENERAL, MINISTRY OF FOREIGN AFFAIRS, Germany

2010-2012

Key position in the Department for Economics and Sustainable Development:

- Spearheaded German Government Strategy of Foreign, Security and Development Policy.
- Formulated policy paper on German Foreign Policy and Globalization, presented to and adopted by German Parliament.

CHARGÉ D'AFFAIRES, GERMAN EMBASSY REYKJAVIK, Iceland

MARCH-JUNE 2010

- Macro-economic analysis in preparation for Germany's political decision on Iceland's application for EU membership and during financial crisis

COORDINATOR TASKFORCE FINANCIAL AND ECONOMIC CRISIS,

FOREIGN OFFICE, Germany

MARCH 2009-MARCH 2010

- Developed policy options for Foreign Minister and implemented response to financial crisis

COORDINATOR HUMANITARIAN AFFAIRS OF GERMAN GOVERNMENT AND

EMERGENCY RELIEF COORDINATOR, Germany

2006-2009

- Held responsibility for the overall multi-billion dollar budget and worldwide operations
- Took initiatives on landmines, conflict prevention and humanitarian action

MINISTER COUNSELOR, GERMAN EMBASSY, Washington, DC

2001-2006

- Fostered international cooperation in the fight against terrorism.

- Contributed to peace and stability in Afghanistan in close coordination with US allies with particular focus on Afghan police training.

SPECIAL ENVOY FOR AFGHANISTAN, Kabul **2001-2002**

- Re-opened the German Embassy in Afghanistan.
- Facilitated negotiations on status of forces agreement for German Armed Forces with government of Afghanistan.

CIVIL COORDINATOR OF THE GERMAN GOVERNMENT IN KOSOVO **MAY-AUGUST 2000**

- In charge of liaising with international peacekeeping force (German contingent 4,500 troops) and the UN administration of Kosovo in post-conflict after having contributed to negotiations in the Balkan conflict from 1992-1995.

WOMEN'S COMMISSIONER OF THE MINISTRY OF FOREIGN AFFAIRS, Germany **1995-2001**

- Was elected the first ombudsperson to this position created as a result of a change in the German constitution (re-elected 1998).
- Focused on gender equality and empowerment of women.
- Contributed as senior manager to the Human Resources and Corporate Services.

POLITICAL ADVISOR, DEPARTMENT OF UNITED NATIONS AND GLOBAL AFFAIRS, Germany **1992-1995**

- Involved in UN reforms, peacekeeping operations and Security Council agenda.

DESK OFFICER, POLITICAL DEPARTMENT, FOREIGN OFFICE, Germany **1989-1991**

- Shaped bilateral political and economic relations with 23 countries in South East Asia and the Pacific.
- Recognized and addressed vulnerability of small island states.

VICE-CONSUL, GERMAN CONSULATE GENERAL SYDNEY, Australia **1986-1989**

- Drew attention to environmental issues, developed public diplomacy strategy.

EARLIER CAREER POSITIONS

While serving as career diplomat in the German Foreign Service (**1980-2012**) gained experience in Africa at German Embassy in Daressalam, Tanzania **1980-1985**
 as Attachée at German Consulate General in Thessaloniki, Greece **1977-1978**

MEMBER OF BOARDS AND OTHER APPOINTMENTS

Lecturer "Security and Development" (Executive Master Program),
 Hertie School of Governance, Berlin, Germany **MARCH 2016**
 Global Alliance on Vaccination and Immunization (GAVI) **2012-2014**
 German government's strategic cooperation and financial support to
 World Food Programme **2012-2014**
 Global Fund against Aids, Malaria and Tuberculosis (GFATM) **2010-2014**
 Upon appointment by the UN Secretary-General served on the
 Advisory Board of the UN Central Emergency Response Fund (CERF) **2007-2009**
 German government's strategic cooperation and financial support to
 International Committee of the Red Cross **2006-2009**
 Advisory Board UNRWA **2006-2009**
 Member of Women in International Security (WIIS) **1980-PRESENT**

EDUCATION

Foreign Affairs Institute, Germany, Advanced Senior Diplomatic Studies **1991-1992**
 University of Hagen, Germany, Studies in Economics **1984-1991**
 Foreign Affairs Institute, Germany, M.A. Public Policy and Public Administration **1977-1980**

LANGUAGES:

German (native speaker), English (near native), French (excellent command), Swahili (basic communication)